- 1 MS. SCHMELTZER: He was not general manager of the
- 2 station during the license period. He was acting general
- 3 manager and operations manager.
- 4 MS. GREENE: But the operations manager, at least
- from the findings of the ALJ, seemed to be the person most
- 6 deeply involved in the employment and in the relationship
- 7 with counsel.
- 8 MS. SCHMELTZER: Well, there are a number of
- 9 factors that I think you have to realize here. First of
- 10 all, it was the consultant, Concert Music Broadcast Service,
- who initially operated the FM station through their own
- 12 personnel.
- MS. GREENE: Which would go to the question of
- 14 whether there was any discriminatory intent in coming up
- 15 with the requirement. And I don't think that's what we're
- 16 talking about at the moment.
- MS. SCHMELTZER: Right.
- 18 MS. GREENE: We're talking about how it was that
- 19 counsel came to the view and represented that there was a
- 20 requirement for a classical music background.
- MS. SCHMELTZER: Mr. Cleary of CMBS had
- 22 recommended that the station hire salespersons with
- 23 classical music expertise. The station tried to do that.
- Indeed, the record reflects that at least seven out of the
- 25 15 salespeople that were hired had classical music

- 1 background.
- We don't know whether some of the others may have
- because we couldn't find all the resumes.
- 4 CHAIRMAN MARINO: But do I misread the record? Do
- 5 I misread the record that at some point along the way, when
- the sales figures weren't as good as they should have been,
- 7 reality set in and a switch was from salesmen who know
- 8 classical music to salesmen who can sell? Is that what
- 9 happened --
- 10 MS. SCHMELTZER: That's what Mr. Stortz said. He
- 11 said this was a requirement and, you know, as things
- occurred, there were positions that had to be filled
- 13 quickly. Sales positions that had to be filled quickly, and
- 14 sometimes we hired people who didn't have classical music
- 15 background. And our thinking on this whole matter evolved
- 16 as well.
- 17 The important point is this was never used to
- 18 discriminate against minorities. It was -- we hired a
- 19 minority salesperson. We hired Caridad Perez --
- 20 CHAIRMAN MARINO: But that's ex post facto. You
- 21 bring in this requirement, if it was a requirement, or this
- 22 preference, if it was a preference, which appears, from the
- record, to have been abandoned.
- MS. SCHMELTZER: All it --
- 25 CHAIRMAN MARINO: It's an ex post facto

- 1 rationalization for bad numbers.
- MS. SCHMELTZER: All it was was an argument that
- was raised in defense by counsel. And I don't think it's
- 4 fair to hold that the licensee has a discriminatory intent
- 5 based on that argument. Indeed --
- 6 MS. GREENE: The question, going to lack of
- 7 candor, isn't the discriminatory intent. It's the intent to
- 8 mislead the Commission.
- 9 MS. SCHMELTZER: There wasn't any intent to
- 10 mislead the Commission. The licensee in fact had good EEO
- 11 statistics. He'd had over 100 percent of parity up until
- 12 1987 and it had over 50 percent of parity --
- 13 CHAIRMAN MARINO: But, Ms. Schmeltzer, the record
- once again shows that you had very good statistics up until
- 15 '87, and then the bottom seems to fall out in the last three
- 16 years, and that was the problem, wasn't it?
- 17 MS. SCHMELTZER: But the record also shows that
- 18 they recruited during the last three years, that the bottom
- 19 fell out only because one minority employee died and two
- 20 others left unexpectedly. One was about to be -- was going
- 21 to be promoted but chose to leave the broadcast industry.
- 22 MS. GREENE: Well, the recruitment is another
- 23 question. The recruitment efforts, certainly during Mr.
- Lauher's time, there was an effort to review the whole
- performance of the station in the EEO area. And he wrote,

- as I understand, letters to a number of potential referral
- 2 sources saying, "Nothing's available now. Send us
- 3 applications. We'll be back in touch when we have
- 4 something."
- 5 And that was the last that these sources ever
- 6 heard from the station, wasn't it? When subsequent job
- 7 openings came up, were any of these sources ever contacted
- 8 and advised of a specific job opening?
- 9 MS. SCHMELTZER: The record reflects that in
- 10 October of '89, and in November of 1989, the St. Louis
- Broadcast Center and the Lutheran Employment Project were
- 12 contacted, and in one case we hired a female and in one case
- we hired a minority. So those sources were used in the fall
- 14 of 1989.
- What you have to recognize is that there was an
- 16 absence of general managers at both stations during this
- 17 period of time. New general managers came in in October of
- 18 '89 and there was a certain -- of getting up to speed.
- 19 MS. GREENE: And Mr. Stortz was the same element
- 20 of continuity though, wasn't he, during that period?
- 21 MS. SCHMELTZER: He was an element of continuity
- 22 but he was not the general manager during that period of
- 23 time.
- 24 MS. GREENE: Well, who was running the show during
- 25 that time, the interim?

1 MS.	SCHMELTZER:	It.	was	in	flux.	And	that	is	the
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- 2 argument that we've made previously in connection with that.
- I would also like to focus on the language that
- 4 the Commission criticized us for in the model EEO program.
- 5 In fact, that language does not represent a lack of candor
- 6 at all. First of all, it was Mr. Stortz' good-faith belief
- 7 that the station was actively recruiting. The facts
- 8 demonstrate that we were recruiting. We may not have been
- 9 perfect but we certainly weren't as bad as a lot of
- 10 licensees who'd gotten renewals without any conditions and
- 11 certainly without a fine.
- 12 And I would like to say with respect to the fine,
- that I think it's totally unprecedented in this situation to
- 14 give this church a fine of \$50,000 based on these arguments,
- 15 the arguments of counsel, and what I think the Judge has
- misconstrued with respect to the model EEO program.
- 17 In fact, it was the Judge that exaggerated what
- 18 Mr. Stortz had said. Mr. Stortz didn't say that classical
- 19 music was an absolute requirement. In fact, he tried to
- 20 explain exactly what he meant in the December 1992 reply.
- 21 And I think if you carefully read that reply, it shows that
- 22 he was trying to explain what he meant. And he wrote a memo
- 23 to counsel that said, "We don't mean this as any kind of an
- 24 excuse."
- I think Mr. Stortz and the Church were trying to

- 1 be candid with the Commission. They've always tried to
- abide by the Commission's rules as they understand them.
- 3 They've been a licensee for 70 -- well, they've been in
- 4 existence for 70 years and a licensee ever since the
- 5 Commission and its predecessor agency existed. And they
- 6 have a marvelous record of compliance with FCC rules.
- 7 This is really -- this is not a case of
- 8 misrepresentation. It's not a case of discrimination. It's
- 9 really a very routine EEO case, absent the religious
- 10 dimension. And the facts just do not mandate either a lack-
- of-candor finding or a \$50,000 fine in this particular
- 12 instance.
- MS. GREENE: But a fine goes to the lack-of-candor
- 14 finding.
- MS. SCHMELTZER: That's correct.
- MS. GREENE: And not to the EEO findings, as I
- 17 understand it.
- MS. SCHMELTZER: That's correct.
- MS. GREENE: There's also some confusion in the
- sort of pleadings as to whether there is a short-term
- 21 renewal. We don't read in the ordering clauses anything
- 22 other than full-term renewal.
- MS. SCHMELTZER: That's the way I read it, with
- 24 the conditions of --
- MS. GREENE: The reporting.

- 1 MS. SCHMELTZER: The reporting conditions.
- MS. GREENE: And for the EEO.
- 3 MS. SCHMELTZER: That's correct.
- 4 TIMEKEEPER: Ms. Schmeltzer, you're up to rebuttal
- 5 time.
- 6 CHAIRMAN MARINO: Ms. Schmeltzer, how do you
- 7 respond to the argument made by the Petitioner that we've
- 8 got to be very careful -- the Commission has to be very
- 9 careful what it does here because this is one of the few EEO
- 10 cases where we really have zeroed in on it, and we're
- 11 presented with a record where the Commission had to send out
- 12 at least four letters of inquiry and then designate the case
- for hearing. We've got before us what appears to be a very
- 14 substantial initial decision with the Judge's credibility
- findings, and his conclusion is entitled to some weight.
- MS. SCHMELTZER: I personally think this case
- 17 would never have been designated had it come along at a
- 18 different time. This case came along on February 1, 1994,
- 19 on the same day that the Commission adopted its 1994 EEO
- 20 Policy Statement which has since been invalidated, and
- 21 adopted stiff fines, which it now is forced to reconsider in
- 22 light of the invalidation of the 1994 Policy Statement.
- 23 So clearly the Commission was trying to make a
- 24 statement on that day, and unfortunately the Church's
- 25 renewal application came up.

- But this is not a case where the Church is a bad
- 2 licensee or a discriminator or a misrepresenter. And I
- 3 don't think this church should be treated any differently
- 4 than any other case.
- In <u>Metroplex</u>, there was a lot of confusion in the
- 6 pleadings that had been filed. In <u>Dixie</u> there was a lot of
- 7 confusion in the pleadings that had been filed. Dixie was a
- 8 far worse case.
- 9 I think if the Board looks back at the lack-of-
- 10 candor cases it has had before it in the recent past, such
- as <u>Calvary Educational and Abacus</u>, it's much -- this is a
- much clearer case for finding no lack of candor.
- 13 CHAIRMAN MARINO: Let me come back to the
- 14 procedural argument I asked you earlier.
- Do you think the Board has been granted
- jurisdiction to rule on your third -- really your last three
- issues, <u>King's Garden</u> is no longer good law, it's all been
- 18 changed? Do we have that kind of authority?
- 19 MS. SCHMELTZER: I think the Board is obligated to
- 20 point out that the Commission needs to revisit this whole
- 21 issue in light of the things that have occurred, such as the
- 22 Amos case and the 1993 Religious Restoration --
- 23 CHAIRMAN MARINO: The licensee had no obligation
- 24 to point that out to the Commission when this case was
- 25 designated for hearing?

- 1 MS. SCHMELTZER: Well, I don't think that the
- 2 licensee could have envisioned what occurred during the
- 3 hearing with respect to the scrutiny that it was exposed to
- 4 on the various positions. And I think that regardless of
- 5 what the licensee would have argued in 1990, which was
- 6 before some of the things that we're talking about, I
- 7 think --
- 8 CHAIRMAN MARINO: But you could have even
- 9 petitioned for -- or at least filed an application for
- 10 review directed to the Designation Order which made it very
- 11 clear that you had asked it to apply King's Garden and it
- was going to apply <u>King's Garden</u> in this case.
- 13 MS. SCHMELTZER: Well, I quess -- you know, the
- 14 rules with regard to reconsideration of the Hearing
- 15 Designation Order are extremely limited.
- 16 CHAIRMAN MARINO: You could have filed an
- 17 application for review and preserved your point. The
- 18 Commission would have been aware that you're now challenging
- 19 the whole underpinning of its policies.
- MS. SCHMELTZER: We've been challenging the
- 21 underpinning of its policy since this hearing started. We
- 22 earlier said that --
- 23 CHAIRMAN MARINO: Where?
- MS. SCHMELTZER: Since the hearing -- we've been
- 25 doing that since the beginning of this hearing in the

- 1 context of the --
- 2 CHAIRMAN MARINO: But the ALJ doesn't have any
- 3 authority to change the Commission's policies any more than
- 4 we do.
- 5 MS. SCHMELTZER: We don't think the Commission can
- 6 apply policies that are unconstitutional.
- 7 CHAIRMAN MARINO: So we've had a hearing,
- 8 according to your position, and I think the Board Member
- 9 Greene already indicated this earlier, that everything is
- 10 unconstitutional, the only real question we have is whether
- 11 you've misrepresented or were lacking candor, because even
- if the policies are unconstitutional, you still have to be
- completely candid with the Commission.
- MS. SCHMELTZER: That's right. And we believe we
- 15 have been.
- 16 CHAIRMAN MARINO: So that may be the only issue we
- 17 should reach then?
- MS. SCHMELTZER: Well, I mean unless you feel -- I
- 19 personally think that the Review Board can comment on the
- 20 constitutional issues.
- 21 CHAIRMAN MARINO: But you know we certified --
- long ago we even certified the question of how would we
- 23 apply a female preference in one case and we set out our
- limited jurisdiction there. And the Commission agreed that
- 25 that's the type of question that should be certified, except

- that they thought they had already given us plenty of
- 2 quidance.
- 3 Have they given us any guidance on the issues that
- 4 you're raising?
- 5 MS. SCHMELTZER: I think it's very unfortunate
- 6 that the Commission has not given religious broadcasters
- 7 guidance, despite the fact that the National Religious
- 8 Broadcasters Association had sought quidance concerning the
- 9 Kinq's Garden --
- 10 CHAIRMAN MARINO: But the licensee never did in
- 11 this case.
- 12 MS. SCHMELTZER: Well, I don't think the
- 13 licensee -- first of all, in connection with the lack of
- 14 candor. If you look at the model -- if you look at that
- 15 Form 396, it gives no quidance whatsoever to religious
- 16 broadcasters. We had no idea that we were subsequently
- 17 going to be asked the kinds of questions that we were asked
- during the hearing. For instance, "Why didn't you say in
- 19 the Form 396 that you were a church and hired for positions
- 20 that required religious knowledge?"
- 21 CHAIRMAN MARINO: Thank you, Ms. Schmeltzer.
- We'll give you your full three minutes for
- 23 rebuttal.
- MS. SCHMELTZER: Thank you.
- 25 CHAIRMAN MARINO: Mr. Zauner.

- 1 MR. ZAUNER: Good morning. My name is Robert A.
- 2 Zauner, and I represent the Chief of the Mass Media Bureau
- 3 in this proceeding.
- The Mass Media Bureau supports the initial
- 5 decision in this case. We think it represents a well-
- 6 balanced view of the facts that were developed in the
- 7 proceeding. We think that the conclusions that the Judge
- 8 drew were appropriate given the facts. And we are in full
- 9 support of the initial decision as it stands.
- 10 I would like to address one of the latter
- 11 arguments that came up here in the discussion, and that is
- whether or not the Commission's EEO program as regards
- religious broadcasters is in fact unconstitutional.
- 14 And the major case that I think the Church has
- 15 relied on is the Amos case. And Amos held that the blanket
- 16 exemption for religious institutions in Title VII of the
- 17 Civil Rights Act is constitutional as applied to non-profit
- 18 corporations or organizations.
- 19 First I'd point out that there is no similar
- 20 provision in the Communications Act that is similar to
- 21 Section 702 that exists in Title VII. So we are not faced
- 22 with that kind of question here.
- 23 Moreover, even assuming there were, the court case
- 24 in Amos only goes so far as to say that the exemption was
- constitutional as applied to non-profit organizations, and

- 1 here at least the FM station is a profit organization, and
- that's where the main focus of what's happened in this
- 3 proceeding has been. Let' see.
- 4 MS. GREENE: I have a question while you are
- 5 pausing.
- 6 Has the Commission in any other cases considered
- 7 in effect non-compliance or less than complete compliance
- 8 with the EEO program to be the basis for misrepresentation
- 9 or lack of candor?
- 10 MR. ZAUNER: Not that I'm aware of offhand, no. I
- 11 don't believe so. Non-compliance with the EEO program?
- MS. GREENE: Imperfect compliance --
- 13 MR. ZAUNER: There would have to be a
- 14 representation made in conjunction with that, and not that
- 15 I'm aware of. I don't hold myself as an expert generally on
- 16 the Commission's EEO rulings. There have been many of them
- 17 over a long period of time. But I can't think of any
- 18 offhand, and I would presume that if there was a question of
- 19 misrepresentation or lack of candor, that that would be
- 20 grounds for designating the case for hearing. Because
- 21 that's always been a very serious consideration that the
- 22 Commission has had.
- Just along these lines, I tend to agree with the
- 24 Church's analysis and the analysis in the initial decision
- that arguments of counsel, and that arguments generally do

- 1 not constitute fair grounds for misrepresentation. And I
- 2 believe that the Florida State Conference of NAACP v. FCC
- 3 case cited at paragraph 198 of the Initial Decision is
- 4 dispositive of that question. And I think here what we do
- 5 have is an argument of counsel.
- 6 But besides that --
- 7 CHAIRMAN MARINO: Purporting to report what the
- 8 facts are though.
- 9 MR. ZAUNER: Yes, yes. Now, aside from that, if
- 10 there's a fact represented to the Commission, that is where
- the misrepresentation would occur, not in the argument.
- 12 And what I'm doing, I guess, is addressing here
- 13 the inherent discrimination argument that the NAACP has
- 14 advanced. I don't think you can find inherent
- 15 discrimination on the part of a licensee on the basis of an
- 16 argument of counsel. And I believe that if you look at
- 17 paragraph 198 of the Initial Decision, that there's a very
- 18 good analysis of that and a correct and a legal analysis of
- 19 that based upon the Florida State Conference of NAACP case.
- Let's see.
- 21 CHAIRMAN MARINO: I would also point out here and
- 22 I think as the NAACP acknowledges, that there was no
- 23 determination of any discrimination against any individual.
- 24 And, of course, that was not really at issue in this
- 25 proceeding. This proceeding really concerned the

- 1 recruitment efforts of the licensee.
- 2 And in speaking about the recruitment efforts, I
- 3 would point out that in the course of questioning counsel
- 4 for the Church, counsel mentioned that after Lauher had sent
- 5 out his letters, that certain sources were re-contacted.
- 6 But please remember that Lauher did not send out just one or
- 7 two letters. He sent out 10 letters, and many of these were
- 8 to more general employment sources. Eight of these 10 at
- 9 least were not re-contacted. There were only one or two
- 10 that were re-contacted and I think that these were Lutheran
- 11 sources that had been used in the past anyway.
- I think the point here is that there was a
- 13 reversion back to the old process after Mr. Lauher left the
- 14 station. Mr. Lauher had recognized that in fact that the
- 15 Church's efforts in recruiting were insufficient and
- 16 attempted to rectify that.
- 17 CHAIRMAN MARINO: Does the record reveal, and I
- think the Judge makes a finding that he wasn't discharged
- 19 because he was trying to improve the EEO program? Why was
- 20 he discouraged? Because sales figures weren't where they
- 21 should have been or what?
- MR. ZAUNER: That's correct. Apparently the
- 23 Church did not believe that Mr. Lauher's performance in the
- 24 sales area was sufficient to warrant his retention. And Mr.
- 25 Lauher himself acknowledged that and did not seem to hold

- any grudge one way or the other about it. And he himself
- 2 did not claim that his loss of job had anything to do with
- 3 his EEO efforts at the stations.
- 4 MS. GREENE: Well, it appeared from the initial
- 5 decision that once Mr. Lauher left the station the efforts
- that he made, changing the application forms, for example,
- 7 seemed to go by the wayside.
- 8 MR ZAUNER: That's correct That's the point
- 9 that I was making. Once he left, there really wasn't a
- 10 follow up, one they'd hoped for. And this is part of the
- 11 reason why we're here today I think.
- MS. GREENE: And yet, as I understand from the
- initial decision, Mr. Stortz was always involved in the
- 14 employment effort, and is it a question then of inadequate
- oversight, inadequate commitment, inadequate attention?
- 16 MR. ZAUNER: It's hard to know. I mean, I agree
- 17 with the Church. I don't believe that there's any
- 18 intentional discrimination by the Lutheran Church on this
- 19 record, indicated on this record. I think that's one of the
- 20 reasons why the Bureau is willing to go along with the
- 21 initial decision here.
- 22 CHAIRMAN MARINO: Is this a fair reading of the
- 23 record? That this is a pretty sophisticated area of the
- law, and the reason why Mr. Lauher seemed to be on top of it
- is because he had received many letters and attended several

- seminars where the requirements were spelled out, so that he
- 2 had a better feel for it than someone who was just not
- 3 focusing in on the problem.
- 4 MR. ZAUNER: I would say that that is correct. I
- 5 would agree with that. Mr. Lauher had attended conferences
- 6 where he had been made aware of the fact that EEO is a very
- 7 important consideration and that the Commission was looking
- 8 still at EEO. And it was the one area where a station could
- 9 get into trouble.
- 10 In fact, it was after he returned from this
- 11 conference that he sat down and began to look at the
- 12 station's EEO performance and go over it and he prepared a
- 13 check list and a couple of other things. And spoke to -- I
- 14 believe at one point he made a proposal to the Board that
- 15 they merge their EEO activities, or something of that
- 16 nature. And then he went out and prepared these recruiting
- 17 letters and had them sent out.
- And I think you are absolutely correct, Chairman
- 19 Marino, that his attendance at that conference had a lot to
- 20 do with raising his awareness of the concerns that the
- 21 Commission has for the EEO performance of its licensees.
- MS. GREENE: And then he raised -- he in turn
- raised the awareness of his superiors, didn't he?
- 24 MR. ZAUNER: He did, yes, certainly to some
- extent. I mean after he left, Mr. Stortz, who was the

- individual who came in, acted as a temporary general manager
- 2 until a new general manager came on.
- 3 CHAIRMAN MARINO: But even during this period of
- 4 time when they were both there, some of the letters from the
- 5 law firm in Washington seemed to go to Mr. Stortz, even
- 6 though Mr. Lauher was still there.
- 7 MR. ZAUNER: Correct
- 8 CHAIRMAN MARINO: So he got some notice of what
- 9 the requirements were.
- MR. ZAUNER: Oh, he should have had some knowledge
- 11 too of it. Yes. And he's responsible for knowing these
- things in any case as even acting general manager of a
- 13 broadcast station.
- MS. GREENE: Just to clarify one point. When you
- 15 were agreeing with counsel for the Church that argument of
- 16 counsel is not necessarily a basis for misrepresentation or
- 17 lack of candor on behalf of the client, you weren't
- including in that comment, were you, the issue about whether
- 19 classical music experience was a requirement for employment?
- MR. ZAUNER: No. That I would consider more of a
- 21 factual statement than an argumentative statement. And what
- 22 I was really going to I think was the argument of the NAACP
- 23 that inherent discrimination could be determined based upon
- 24 argument of counsel. And I'm saying I just don't think that
- is the case, or should be the case.

- 1 CHAIRMAN MARINO: Anything further?
- 2 MR. ZAUNER: Let me see if I have anything.
- 3 One other thing.
- 4 CHAIRMAN MARINO: Sure.
- 5 MR. ZAUNER: I think that the record here was very
- 6 complete. I think there's a lot of factual basis here. And
- 7 I would also note that my reading of the exceptions that
- 8 were filed in this case, no one seemed to dispute any of the
- 9 factual findings of the Administrative Law Judge.
- 10 CHAIRMAN MARINO: In your proposed findings, you
- 11 recommended denial of renewal. And then you read the
- initial decision and something persuaded you to fully
- 13 support the initial decision.
- Can you enlighten us on -- I think you wrote the
- 15 findings too, if I'm not mistaken.
- MR. ZAUNER: Yes.
- 17 CHAIRMAN MARINO: Or you were involved in writing
- 18 the findings.
- MR. ZAUNER: I shared that responsibility with
- 20 Paulette --
- 21 CHAIRMAN MARINO: Yes, I saw that.
- MR. ZAUNER: We thought that the imposition of the
- 23 fine was significant and sufficient to deter any other
- licensees from misfeasance in this area. We thought -- or
- 25 malfeasance. We thought that the decision accomplished what

- we wanted to accomplish short of taking away the license.
- 2 And also we took a second look at the station's
- 3 long history of compliance with Commission rules and
- 4 regulations, and the fact that it is one of the oldest
- 5 stations around. And we concluded that given all of these
- facts that maybe we were a little too excessive and that the
- 7 initial decision was supportable.
- 8 MS. GREENE: And it's appropriate to renew for a
- 9 full term with reporting conditions --
- 10 MR. ZAUNER: Correct.
- 11 CHAIRMAN MARINO: For a short term renewal. You
- 12 mentioned short term.
- MR. ZAUNER: Yes. I was looking at that when you
- 14 said that.
- 15 CHAIRMAN MARINO: Is that a Freudian slip? There
- 16 are Review Board decisions where we granted short-term
- 17 renewals in --
- 18 MR. ZAUNER: Right.
- 19 CHAIRMAN MARINO: -- in lack-of-candor cases which
- weren't really egregious.
- MR. ZAUNER: Right. I was looking at that when
- you were asking questions of the other counsel and trying
- 23 to -- I think you're correct. I think it was a full-term
- 24 renewal.
- 25 CHAIRMAN MARINO: It should have been a short-term

- 1 renewal because of the lack of candor? As I say, I am
- 2 almost positive that there are some Review Board cases where
- in a situation where the lack of candor wasn't really
- 4 egregious, we may have granted a short-term renewal.
- 5 MR. ZAUNER: This is one question I really hadn't
- 6 given -- hadn't focused on. I apologize. Just off the top
- 7 of my head, it wouldn't be of great service to you --
- 8 CHAIRMAN MARINO: Is \$50,000 in line with
- 9 sanctions that have been imposed in other cases?
- 10 MR. ZAUNER: Well, I think if you look at the
- fines that were set forth in the Hearing Designation Order,
- the Commission talks about a fine of up to \$250,000. And
- here the fine was 20 percent of that amount, which, you
- 14 know, I don't know whether that's excessive or not
- 15 excessive. And I know there's another case and I can't
- recall the name of it off the top of my head, where the same
- 17 judge may have assessed the \$50,000 fine. And in that case,
- 18 that was the maximum that could be assessed.
- So I don't know whether he would have gone higher
- 20 had he had the opportunity under that factual circumstance
- 21 than he did here. It's difficult to tell.
- 22 And I think to some extent it's a very subjective
- 23 judgment in setting any kind of forfeiture in any kind of a
- 24 proceeding. Somehow they have to be set and determined.
- 25 Whoever does it whether it's the Commission -- somebody has

- 1 to make these determinations.
- 2 CHAIRMAN MARINO: I think the Judge finds this --
- you don't think Lauher's testimony was tainted by anything
- 4 that happened? Was Lauher the one that was interviewed or
- 5 tape recorded?
- 6 MR. ZAUNER: Oh, absolutely not. Absolutely not.
- 7 CHAIRMAN MARINO: And what type of a witness -- I
- 8 mean did you try the case --
- 9 MR. ZAUNER: Yes.
- 10 CHAIRMAN MARINO: What type of a witness did the
- Bureau find him to be, just for the record, so we have it
- 12 here?
- MR. ZAUNER: I thought he was candid.
- 14 CHAIRMAN MARINO: Thank you.
- MR. ZAUNER: Thank you.
- 16 MR. HONIG: First I'd like to put to rest the
- 17 notion that these rules are complicated and sophisticated
- 18 and difficult to understand. Especially for a licensee that
- 19 has been around for almost as long as the NAACP.
- You know, when you look at the Commission's rules,
- 21 you open to almost any page and the eyes glaze over these
- 22 engineering formulas, and so that's complicated. But this
- is simple sociology. Equal opportunity.
- 24 This licensee has had the privilege of living
- 25 through the '60s, '70s, and '80, when these issues were on

- the front page everyday. It knows or has to know, can be
- 2 imputed to know, that a requirement, a word in which --
- 3 means something other than just half of a job, that equal
- 4 opportunity has to mean something, and isn't just an
- 5 amorphous phrase that has no meaning when you put it in a
- 6 representation to the Commission.
- 7 There was a statement that was made by the Church
- 8 counsel that the Policy Statement in 1994 was invalidated.
- I think it's important to know that yesterday the
- 10 Commission issued a streamlining order addressing the only
- 11 matter of the invalidation of that statement, which related
- to the forfeiture quidelines, a matter not in this case.
- We'll supplement with the text. All there is now is a press
- 14 release and two statements of Commissioners, that make it
- 15 clear that the policy remains in effect, is reaffirmed.
- 16 There are some streamlining proposed that are not germane to
- 17 here. And that they're going to reevaluate the forfeiture
- guidelines, and that's all I have copies of what we were
- 19 handed this morning.
- 20 Third, I think that the notion that these were
- 21 good statistics needs to be put to rest. And that this was
- 22 somewhere within the realm of what's reasonable EEO
- 23 performance needs to be put to rest.
- 24 After 1984, I believe it was, there were no
- 25 minorities above the level of a secretary except for a

- 1 Hispanic salesperson who was not recruited. Her resume was
- 2 on file.
- 3 Mr. Lauher --
- 4 CHAIRMAN MARINO: What about the lady that died?
- 5 Wasn't she in one of the top four positions? The lady --
- 6 the black lady that died and had seemed to be the one that
- 7 was recruiting blacks --
- 8 MR. HONIG: We don't know because she died --
- 9 CHAIRMAN MARINO: In '85 or '86, was it?
- MR. HONIG: What she did, in '84 or '85, I think
- 11 she died. She worked the AM station in a capacity relating
- to records of religious programming, I believe. But after
- her, there were no persons in decision-making positions,
- 14 which was what the Commission's rule focuses on, promoting
- 15 diversity.
- Mr. Lauher wrote these two long memos, identified
- many areas in which there was, in his opinion, a failure to
- 18 comply with the rules. And in many cases he was correct.
- He then sent these 10 letters saying, "We don't
- 20 have any jobs open now, but here's a card we want you to
- 21 send back to us letting us know that you've gotten this."
- We said, and I think it's true, that that's
- 23 somewhat insulting, especially when later on you're told
- 24 right in the letter, "We'll let you know of future openings"
- and they don't do that.

- This is not an operation which is unsophisticated
- where major things in the one area that you have to comply
- 3 to get renewal somehow get forgotten.
- I want to return to the question of whether this
- 5 horrible argument relating to classical music and
- 6 stereotypes can be excused --
- 7 MS. GREENE: Before we turn back to classical
- 8 music.
- 9 MR. HONIG: Sure.
- MS. GREENE: I just want to make sure that we're
- on the same wave length in this.
- Is it your argument that the Church's outreach
- 13 efforts or recruitment efforts were inadequate with respect
- 14 to recruiting from the minority communities and women?
- MR. HONIG: Absolutely. And it has two --
- MS. GREENE: And is it your argument then that
- 17 because the recruitment effort was inadequate, that the
- 18 Church was discriminating against, as a general class,
- 19 minorities, possibly women?
- 20 MR. HONIG: Sometimes the absence of effective
- 21 recruitment isn't evidence of discriminatory intent. Here
- 22 though, where you have a statement made right in the
- 23 pleading exposing this invidious stereotype, where you have
- 24 a job --
- MS. GREENE: That's the argument of counsel that